



Developing evidence-based guidelines and SOPs for ensuring research integrity – the SOPs4RI project

Dr Maura Hiney

Head of International Cooperation, Evaluation and Targeted Programmes
Health Research Board Ireland

Summer Seminar on Research Integrity 26th August 2021, Vrije Universiteit Amsterdam



Context

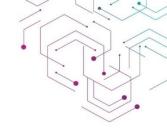
- Misconduct and QRPs cannot be ignored. Reduced quality, research waste, and declining trust must be countered
- Research Performing Organisations (RPOs) and Research Funding Organisations (RFOs) play a crucial role in promoting a strong research integrity culture and research practices that align with fundamental principles
- A need to develop, implement, and maintain policies and procedures tailored to the organisation

"To move the scientific enterprise towards better measures of quality, perhaps we need a collective effort by a group of leading international universities and research funders"

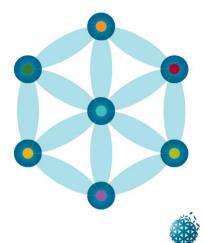
Zwart & ter Meulen 2019; Begley, Buchan & Dirnagl 2015; Munafò 2019; Benedictus, Miedema & Ferguson 2016



Impacts of developing a strong culture of research integrity



SCIENCE EUROPE SEVEN REASONS TO CARE ABOUT INTEGRITY IN RESEARCH



Research Integrity......

- 1. safeguards the **foundations of science** and scholarship
- 2. maintains **public confidence** in researchers and research evidence
- 3. underpins continued **public investment** in research
- 4. protects the **reputation** and careers of researchers
- 5. prevents adverse impacts on patients and the public
- 6. promotes economic advancement
- 7. prevents avoidable waste of resources

Science Europe Working Group on Research Integrity, 2015

2020 reports on research culture



Home > Publications > Towards a Research Integrity Culture at Universities: From Recommendations to Implementation

Towards a Research Integrity Culture at Universities: From Recommendations to Implementation

🗎 Year of publication:

Jan 2020

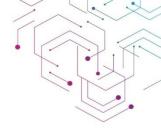








Threats to a positive research culture identified

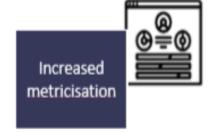




















A wicked problem

Multifactorial influences in a resource limited environment



- Absence of robust policies, structures and sanctions in many countries
- Governments do not prioritise RI
- Organisation RI efforts often poorly resources/supported



ENVIRONMENT/CULTURE

- Top-down support for strong RI values weak
- · Good practices not incentivised or acknowledged
- Importance and responsibility of mentors not emphasised/supported

FUNDING/CAREER ASSESSMENT

- · 'Winner takes all approach to funding
- Emphasis on high-impact publication and number of papers/citations
- Track record key assessment criterion

PROMOTION / PREVENTION

- Graduate education still not universal
- Quality of teaching/curricula patchy
- Little/no training available to senior researchers

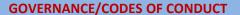
DISSEMINATION/TRANSPARENCY

- Results must be innovative/important
- Difficult to publish negative results
- Difficult to publish replication studies
- Open data/journal access still not the norm



A wicked problem

Multifactorial influences in a resource limited environment



- Absence of robust policies, structures and sanctions in many countries
- · Governments do not prioritise RI
- Organisation RI efforts often poorly resources/supported



ENVIRONMENT/CULTURE

- Top-down support for strong RI values weak
- · Good practices not incentivised or acknowledged
- Importance and responsibility of mentors not emphasised/supported

FUNDING/CAREER ASSESSMENT

- · 'Winner takes all approach to funding
- Emphasis on high-impact publication and number of papers/citations
- · Track record key assessment criterion

PROMOTION / PREVENTION

- Graduate education still not universal
- Quality of teaching/curricula patchy
- Little/no training available to senior researchers

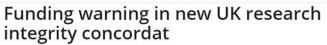
DISSEMINATION/TRANSPARENCY

- Results must be innovative/important
- Difficult to publish negative results
- Difficult to publish replication studies
- Open data/journal access still not the norm



Increased Funders' awareness and expectations





Tough sanctions on institutions that ignore research integrity rules in new concordat backed by Universities UK and research funders

October 25, 2019

By Jack Grove

Twitter: @igro the

October and si

Innovation - w

£7 billion annu

England - fund

agreed to "only

UK universities risk being barred from accessing public research funding if they do not have structures in place to guard against research



Why we need to reimagine how we do research



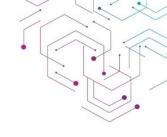
Jeremy Farrar Director Wellcome

The emphasis on excellence in the research system is stifling diverse thinking and positive behaviours. As a community we can rethink our approach to research culture to achieve excellence in all we do.





EC motivation for a revised European Code of Conduct for Research Integrity (2017)



- Provide a framework for self regulation by researchers and their institutions
- Be a usable and accessible Code that can continue to have widespread penetration into national and local codes
- Have clear and unambiguous language in a multilingual system
- Be applicable to a range of stakeholders including industry (EC public-private funding a big driver)
- Be broad enough to apply across disciplines



Horizon Europe requirement





6) We declare that the proposal complies with officer principles (including the highest standards of research integrity as set of an the ALLEA European Code of Conduct for Research Integrity, as well as applicable international and national law, including the Charter of Fundamental Rights of the European Union and the European Convention on Husson Rights and its Supplementary Protocols.

Appropriate procedures, policies and structures are in place to fos or responsible research practices, to prevent questionable research practices and research misconduct, and to handle allegations of breaches of the principles and standards in the Code of Conduct.



Standard Operating Procedures for Research Integrity

SOPs4RI aims to develop a Toolbox containing guidelines, standard operating proceinspirational cases and other resources that RPOs and RFOs can apply selectively when tailoring their individual Research Integrity Promotion Plan (RIPP).





















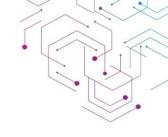












- **Defining the topics and subtopics** that should be addressed by research performing organizations (RPOs) and research funding organizations (RFOs) in their Research Integrity Promotion Plans (RIPPs).
- Creating a free, online toolbox containing:
 - Good examples of Standard Operating Procedures (SOPs) and Guidelines for all the topics and subtopics.
 - SOPs and guidelines that RPOs and RFOs can use as inspiration when formulating their own RI policies.



From principles to practice



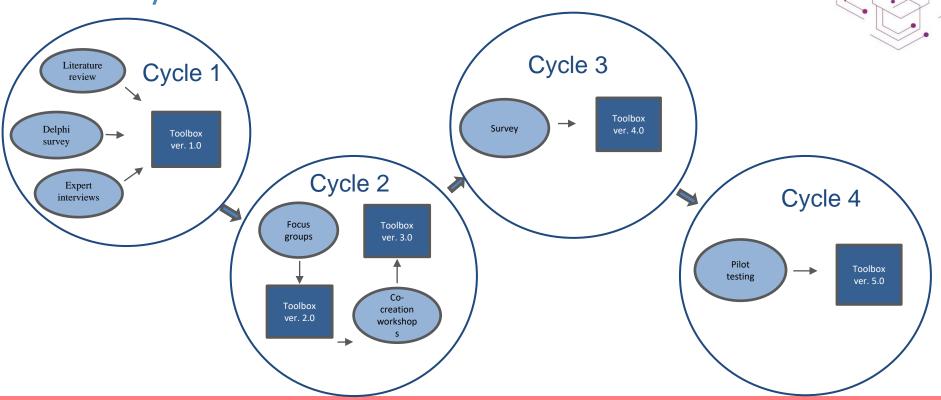
Research Integrity Promotion Plan (RIPP)

- All RPOs and RFOs should have a RIPP
- The RIPP outlines the steps that the organisation takes to promote research integrity in the context of its mission and disciplinary focus
- A RIPP should address core topics and outline policies and procedures for how these topics will be handled.
- Tools in the SOPs4RI Toolbox can be adopted or used for inspiration



Responsible
Conduct of
Research
(and a change /
improvement in
research culture)

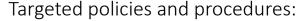
How do you decide what should be included in a RIPP?





University efforts: exemplary cases

Promoting responsible conduct of research through local policies



- Delft (data champions)
- Oxford (open scholarship, reproducibility)
- Luxembourg (RI coaches)
- Ghent (research assessment; research careers)
- Glasgow (collegiality)
- Copenhagen (councelors, courses and training)

Extensive, cross-cutting policies and procedures:

Amsterdam (discipline-tailored RI policies)







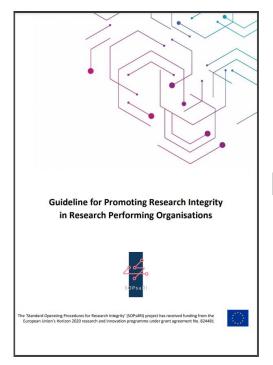
Horizon Europe requirement

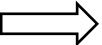
6) We declare that the proposal complies with ethical principles (including the highest standards of research integrity as set out in the <u>ALLEA European Code of Conduct for Research Integrity</u>, as well as applicable international and national law, including the Charter of Fundamental Rights of the <u>European Conorman and the European Convention on Haman Plots</u> and its Supplementary Protocols. <u>Appropriate procedures, policies and structures</u> are in place to foster asponsible research practices, is prevent questionable research practices and research principles and to handle allegations of breaches of the principles and standards in the Code of Conduct.





Topics to be addressed in a RIPP for RPOs



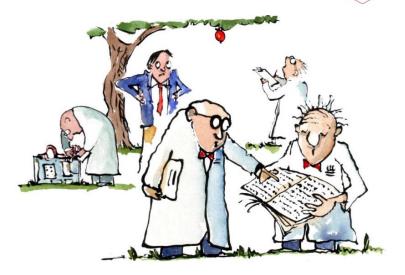






RPO RIFF: 1. Support

TOPIC	ACTION (examples)
Research environment	Ensure fair assessment procedures and prevent hyper-competition and excessive publication pressure
Supervision and mentoring	Create clear guidelines for PhD supervision (such as on meeting frequency); set up skills training and mentoring
Integrity training	Establish training and confidential counselling for all researchers



CC-BY-NC-ND-4.0 Originator: Frits Ahlefeldt



RPO RIPP: 2. Organisation



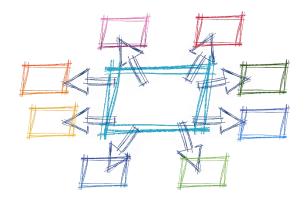


image: Freepik.com

TOPICS	ACTION (examples)
Ethics structures	Establish review procedures that accommodate different types of research and disciplines
Integrity breaches	Formalize procedures that protect both whistle-blowers and those accused of misconduct
Data practices and management	Provide training, incentives and infrastructure to curate and share data according to FAIR principles

RPO RIPP: 3. Communication

TOPICS	ACTION (examples)
Research collaboration	Establish sound rules for transparent working with industry and international partners
Declaration of interests	State conflicts (financial and personal) in research, review and other professional activities
Publication and communication	Respect guidelines for authorship and ensure openness and clarity in public engagement

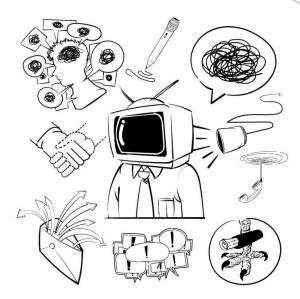
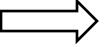


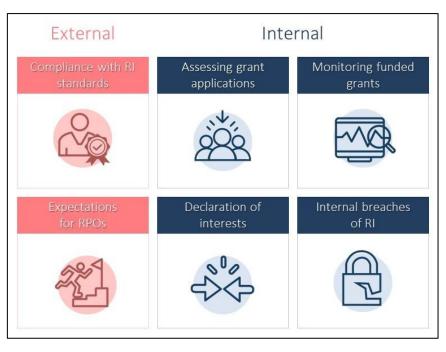
image: Freepik.com



Topics to be addressed in a RIPP for RFOs













TOPICS	ACTION (examples)
Compliance with RI standards	Seek confirmation of compliance from researchers with RI practices (e.g., described as part of the grant writing process)
Expectations for research organisations	Require researchers and RPOs to implement policies and practices including handling of misconduct (e.g., through development and implementation of an RPO RIPP)





RFO RIPP: Inward-facing topics

TOPICS	ACTION (examples)
Declaration of interests	Require conflict of interest statements (financial and personal) from internal staff and evaluators of research reviews
Selection of grant applications	Transparent assessment and selection processes and a move away from impact factor etc. in assessment for funding
Monitoring of funded research	Monitor open science practices as legitimate research outputs
Dealing with internal breaches of RI	Have adequate and transparent procedures to manage RI breaches by staff and evaluations including confidential whistle-blower channels



image: https://stock.adobe.com/images/id/310558625





Toolbox as it develops

For Research Performing Organisations



For Research Funding Organisations







'Tools' for inspiration



SUPERVISION and MENTORING



Guideline

Ten Simple Rules for Establishing International Research Collaborations



A guide to supervision for new and experienced supervisors



DATA MANAGEMENT

Changes to the biosketch



EXPECTATIONS for RPOs

Guideline

International Ethical Guidelines for Health-related Research Involving Humans



Guideline

Guideline to write a Data Management Plan



COMPLIANCE with RI

Guideline

Guidance for research performing organisations on how to implement responsible and fair approaches for research assessment



MONITORING GRANTS

Guideline

University College London (UCL) Research Integrity Training Framework

Guideline

Best practice guidelines on publishing ethics

Guideline

How we monitor and evaluate - Health Research Board



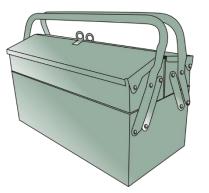
Thank you for listening!





"All along I thought our level of corruption was consistent with community standards."

Follow the development of the toolbox and read more here: www.sops4ri.eu



Maura Hiney, mhiney@hrb.ie



References

Begley, C.G., Buchan, A.M. & Dirnagl, U. Robust research: Institutions must do their part for reproducibility. Nature, 525, 25–27 (2015).

Benedictus, R., Miedema, F. & Ferguson, W. J. Fewer numbers, better science. Nature, 538, 453-55 (2016).

Bouter, L. What Research Institutions Can Do to Foster Research Integrity. Science and Engineering Ethics, 26, 2363-69 (2020).

Davies, S. R. An Ethics of the System: Talking to Scientists About Research Integrity. Science and Engineering Ethics, 25, 1235–1253 (2019).

Degn, L. Integrating integrity: the organizational translation of policies on research integrity. Science and Engineering Ethics, 26, 3167-82 (2020).

Forsberg, E.-M. et al. Working with Research Integrity - Guidance for Research Performing Organisations: The Bonn PRINTEGER Statement. *Science and Engineering Ethics*, **24**, 1023–34 (2018).

Grove, J. Funding warning in new UK research integrity concordat. Times Higher Education, October 25 (2019).

Hatch, A. & Curry, S. Changing how we evaluate research is difficult, but not impossible. eLife, 9, e58654 (2020).

Horbach, S.P.J.M. et al. Six ways for funders to support responsible research. IN PREPARATION

Lerouge, I. & Hol, A. Towards a Research Integrity Culture at Universities: From Recommendations to Implementation. League of European Universities (2020).

Mejlgaard, N. et al. Research integrity: nine ways to move from talk to walk. Nature, 586, 358-360 (2020).

Munafò, M. Raising research quality will require collective action. Nature, 576, 183 (2019).

Science Europe Working Group on Research Integrity. 'Seven Reasons to Care about Integrity in Research': D/2015/13.324/2 (2015)

Zwart, H. & ter Meulen, R. Addressing research integrity challenges: from penalising individual perpetrators to fostering research ecosystem quality care. *Life Sciences, Society and Policy*, **15**, 1-5 (2019).

